

Savannah Post S.A.M.E. 2003 Program Update

Presented by
COL Roger A. Gerber
Commander, Savannah District
19 August 2002



Agenda

- Mission & Overview of Savannah District
- Military Program
- ☐ Civil Works Program
- □ Environmental & IIS Program
- □ Small & Disadvantaged Business Program
- □ Architect-Engineer Contracting Process
- Contracting Trends



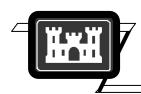
Our Vision ...

The world's premier public engineering organization Responding to our nation's needs in peace and war.

A full-spectrum Engineer Force of high quality, dedicated soldiers and civilians:

- Trained and ready
- ♠ A vital part of the Army
- **♦** Dedicated to public service
- **♦** An Army values- based organization

Changing today to meet tomorrow's challenges!

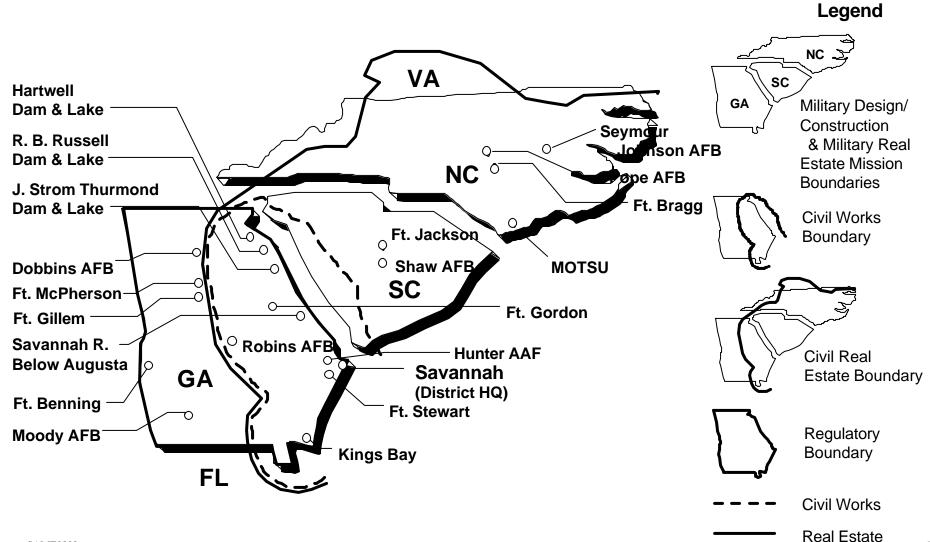


Our Mission

Provide quality, cost-effective planning, engineering, construction, real estate, and emergency management services to construct and maintain military facilities; to develop and manage the region's water resources and Federal facilities; to protect, remediate, and restore the environment; and to respond to disasters within the District boundaries and, as directed, around the world.

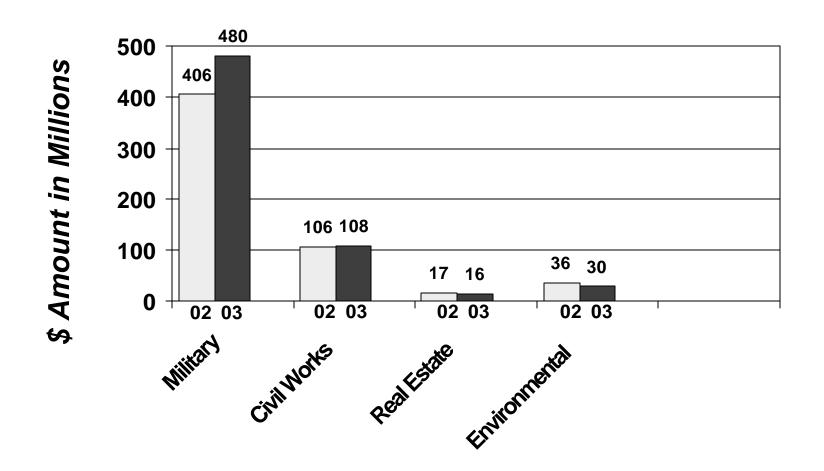


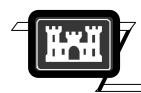
Boundary Map





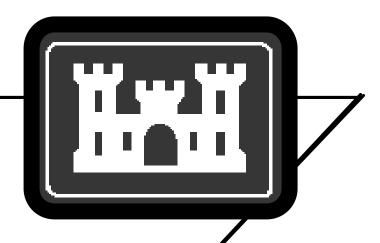
FY 02 - FY 03 District Workload





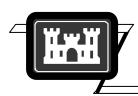
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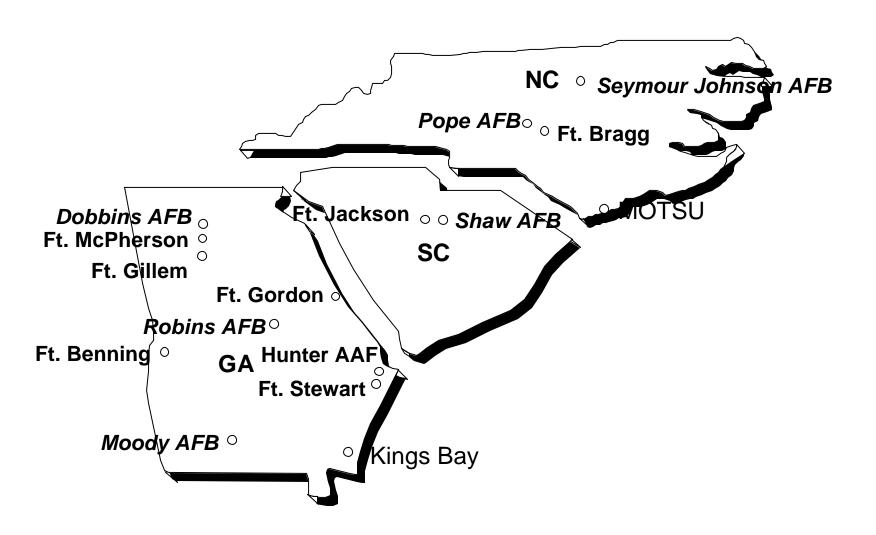


Military Program

Presented by
Pete Oddi, P.E.
Chief, Military Programs and Project Management

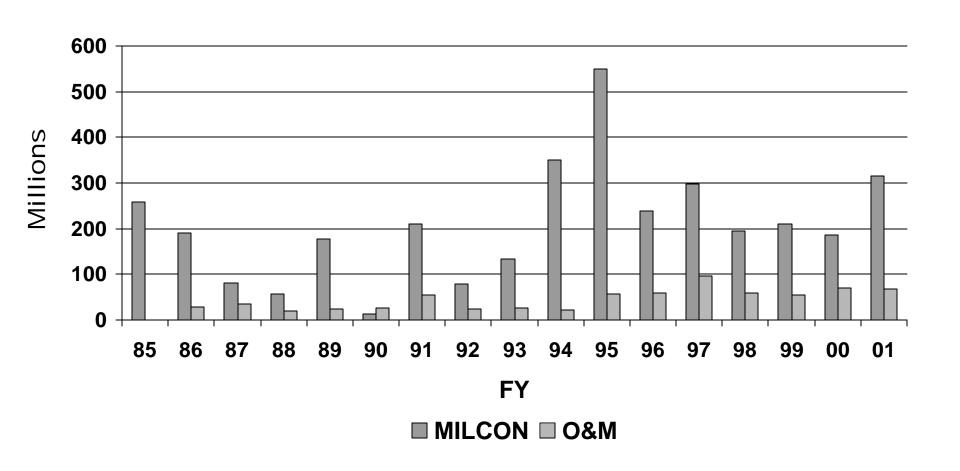


Military Design/Construction





Construction Contract Awards





FY 03 Military Program

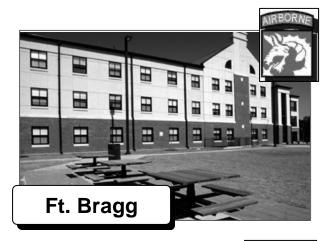


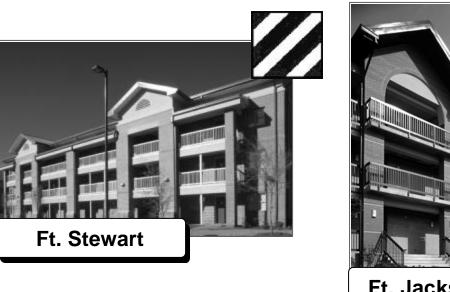
Army

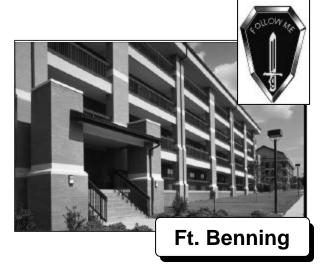
\$750 Million
Under Construction

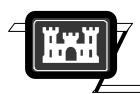
\$678 Million Under Design











FY 03 Military Program

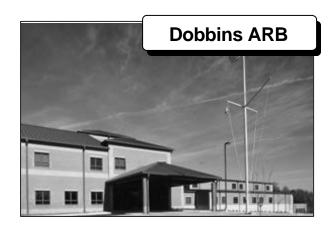


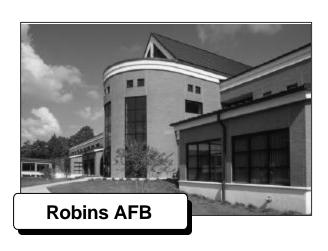
Air Force

\$140 Million **Under Construction**

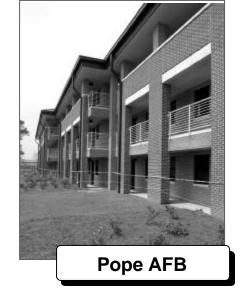
> \$94 Million **Under Design**

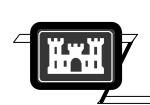






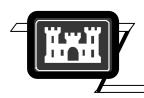






FY 03 Military Program by Funds Type

Program	Funds Type	FY 03 & Prior (\$M)
Air Force	Air Force MILCON	18.8
Army	Army MILCON	286.0
DoD	Medical, SOF, and schools MILCON	42.1
O&M	Various Locations	50.0
		\$396.9



SAS Military Program Forecast

MILCON and Reimbursable Program (\$M)

	FY-03	FY-04	FY-05	FY-06	FY-07
Army	\$286.1	\$214.9	\$521.0	\$393.5	\$386.7
Air Force	\$18.8	\$94.6	\$5.8	\$91.7	\$65.9
DoD Program	\$42.1	\$28.3	\$18.0	\$19.8	\$0.0
O&M	\$50.0	\$50.0	\$50.0	\$50.0	\$50.0
Total	\$397.0	\$387.8	\$594.9	\$555.0	\$502.6



SAS Military Program Forecast By Installation

MILCON Program-Army and DoD (\$M)

		_	_		
	FY-03	FY-04	FY-05	FY-06	FY-07
Ft. Benning	\$ 56.3	\$ 33.1	\$ 132.9	\$ 13.8	\$ 47.0
Ft. Bragg	\$ 187.2	\$ 125.3	\$ 263.5	\$ 237.0	\$ 243.0
Ft. Gillem	\$ 0.0	\$ 5.5	\$ 0.0	\$ 0.0	\$ 0.0
Ft. Gordon	\$ 9.0	\$ 3.0	\$ 72.0	\$ 0.0	\$ 0.0
Ft. Stewart	\$ 0.0	\$ 0.0	\$ 52.4	\$ 64.2	\$ 60.9
HAAF	\$ 31.9	\$ 65.5	\$ 18.0	\$ 6.9	\$ 0.0
Ft. Jackson	\$ 43.9	\$ 4.9	\$ 0.3	\$ 87.3	\$ 3.9
Ft. McPherson	\$ 0.0	\$ 5.9	\$ 0.0	\$ 4.2	\$0.0
MOTSU	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 32.0
Total Army & DoD Program SAME0802.ppt	\$ 328.3	\$ 243.2	\$ 539.1	\$ 413.4	\$ 386.8



SAS Military Program Forecast By Installation

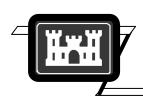
MILCON Program-Air Force (\$M)

F	FY-03	FY-04	FY-05	FY-06	FY-07
Dobbins ARB	\$ 2.0	\$ 0.0	\$ 0.0	\$ 7.3	\$ 9.2
Moody AFB	\$ 0.0	\$ 16.7	\$ 0.0	\$ 0.0	\$ 15.0
Pope AFB	\$ 9.7	\$ 39.2	\$ 0.0	\$ 13.5	\$ 10.9
Robins AFB	\$ 7.1	\$ 28.7	\$ 5.8	\$ 48.5	\$ 30.8
Seymour Johnson AFB	\$ 0.0	\$ 10.0	\$ 0.0	\$ 22.4	\$ 0.0
Total AF Program	\$ 18.0	\$ 94.6	\$ 5.8	\$ 91.7	\$ 65.9



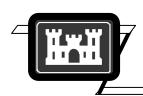
FY 03 Military Construction Projects Currently Under Design

		PA		
Location	Description	\$(000)	Procurement	
Fort Benning	, GA			
Urban As	ssault Complex	3,250	Nov-Dec 02	
Barracks	Complex	45,000	Feb-Mar 03	
AT/FP Ad	ccess Control Points	8,000	Feb-Mar 03	
AT/FP Ca	antonment Fencing	9,100	Feb-Mar 03	
Fort Bragg, N	С			
Separate	Battalion Barracks, Phas	se III 50,000	Feb-Mar 03	
Force Pr	otection, Phase II	18,000	May-Jun 03	
Force Pr	otection, Phase III	4,750	May-Jun 03	
Soldier S	Support Center, Phase I	9,400	Jun-Jul 03	
16 th MP E	Brigade Barracks	50,000	Nov-Dec 02	
Add/Alte	r USARC	1,600	Nov-Dec 02	
POL Stor	rage Complex	17,500	Dec-Jan 03	
Butner S	chool	951	Apr-May 03	
McNair S	School	971	Apr-May 03	
Fire Stati	ion	1,450	May-Jun 03	



FY 03 Military Construction Projects Currently Under Design

		PA	
Location	Description	\$(000)	Procurement
Fort Bragg, N	IC		
Ren	ovate Bryant Hall	11,700	Sep-Oct 02
SOI	F Weapons Training Facility	19,300	Sep-Oct 02
SOI	F Resistance Training Complex	1,500	Nov-Dec 02
Fort Jackson	, SC		
Pier	rce Terrace Elementary School	1,153	Apr-May 03
Hoo	od Elementary School	914	Apr-May 03
Car	ntonment Fencing	3,050	May-Jun 03
Fort Stewart/	HAAF, GA		
Sab	er Hall Upgrade	26,000	Nov-Dec 02
USI	MC Reserve Center	5,900	Apr-May 03



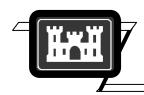
FY 03 Military Construction Projects Currently Under Design

			PA	
Lo	cation	Description	\$(000)	Procurement
Por	oe AFB, NC			
_	128 P	erson Dorm	9,700	Sep-Oct 02
	Pope	Elementary School	750	Apr-May 03
Rol	bins AFB, G	A		
	Base	Entrance/Visitor Center	5,400	Nov-Dec 02
Dol	obins ARB, (GA		
	Visito	r Center	2,000	Jun-Jul 03



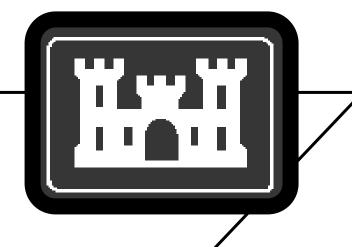
FY 03 MILCON 8(a) Projects

Project	Installation	\$(000)	Remarks
Urban Assault Complex Contoment Fencing	Benning	\$3,250	8(a) Competitive
	Benning	\$9,100	8(a) Competitive IDIQ
Add/Alter USARC Force Protection-Fencing McNair School Add. Butner School Add.	Bragg	\$1,600	8(a) Negotiated
	Bragg	\$4,750	8(a) Competitive IDIQ
	Bragg	\$971	8(a) Negotiated
	Bragg	\$951	8(a) Negotiated
Contoment Fencing Pierce Terrace Elem School Hood Elementary School	Jackson	\$3,050	8(a) Competitive IDIQ
	Jackson	\$1,153	8(a) Competitive
	Jackson	\$914	8(a) Competitive
Dormitory Pope Elem School Add. Base Entrance/Visitor Ctr	Pope Pope Robins	\$9,700 \$750	8(a) Competitive D-B 8(a) Negotiated
Dase Elitialite/Visitor Ctr	Koniii2	\$5,400	8(a) Competitive D-B



Military Program Trends

- ◆ Army Facility Strategy Vehicle Maintenance Shops, Classrooms, Trainee Barracks, Fitness Centers, Chapels and Reserve Centers
- Transformation of Installation Management (TIM), Privatization and CA Studies
- ◆ Continued use of negotiated procurements (LPTA, PPT, D-B & 8(a) neg)
- ◆ Design-Construct-Commission Initiative
- **♦** Programming Charrettes
- **♦** Sustainable Design

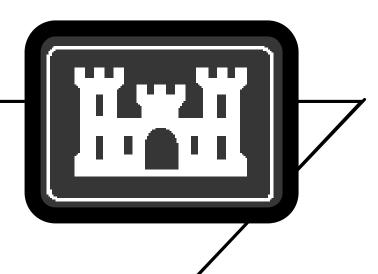


Questions?



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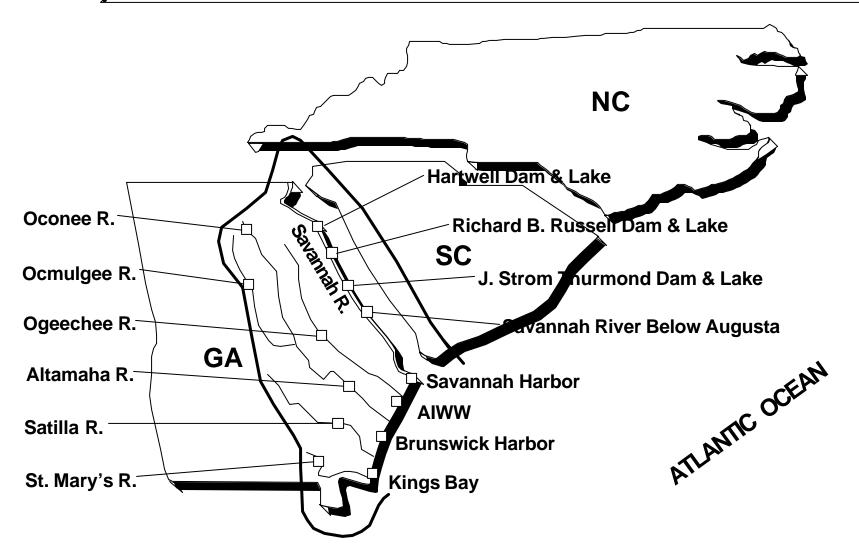


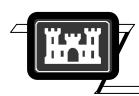
Civil Works Program

Presented by
Dan Parrott
Chief, Civil Works Programs and Project Management



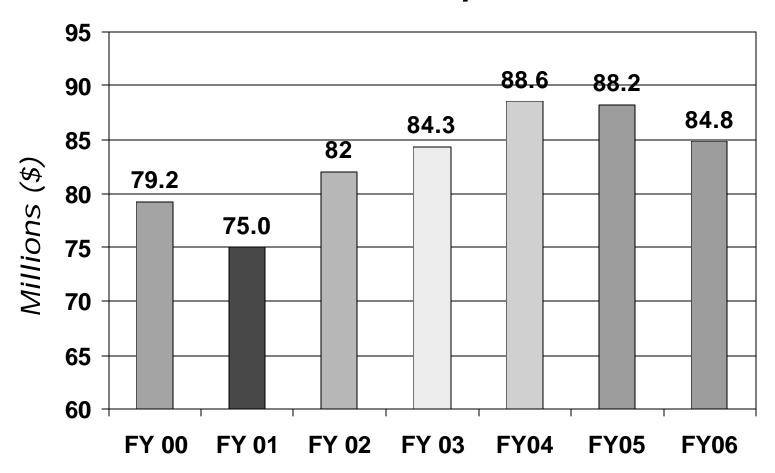
Civil Works Boundary





Civil Works Program Workload

Estimated Expenditures



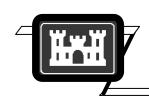
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Important Trends in Civil Works

- **♦** Civil O&M steadily increasing
- **♦** Civil General Investigations steady
- **♦** Civil Construction General steady
- Contributed funds decreasing in the out years with the clear up of the back log
- Environmental Restoration Projects increasing



Civil Planning & Design Programs

HQUSACE has established specific planning and design A-E contracting targets for total Civil Works programs (roll-up of all appropriations) for FY 02. South Atlantic Division goal - 42%

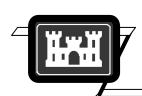
In the Savannah District Civil Works program, most of the A-E contracting targets are achieved via delivery orders on existing and new IDIQ contracts for specific technical support, such as modeling, surveys and report preparation.

^{*}Savannah District goal - 40%



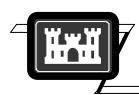
SAS Civil Works 3-5 Year Forecast

	GI	CG	O&M	CF	Total
♦ FY02	\$2.5	20.0	49.0	10.5	\$82.0M
♦ FY03	\$1.8	25.0	51.5	6.0	\$84.3M
♦ FY04	\$2.1	30.0	52.0	4.5	\$88.6M
♦ FY05	\$2.2	30.0	54.0	2.0	\$88.2M
♦ FY06	\$2.3	25.0	55.5	2.0	\$84.8M
♦ FY07	\$2.4	25.0	57.0	3.0	\$87.4M



FY 03 Civil Works Construction Contracts

Project #	New Contracts	Est. Total (\$000)
Construction General		
Russell/JST Dam & Lake	3	\$ 4,550
Oates Creek	1	2,400
Hartwell Powerplant	2	2,650
Brunswick Harbor Deepening	1	4,000
Clemson Diversion Dams	1	6,000
Operations & Maintenance		
AIWW O&M	0	\$ 00
Brunswick Harbor O&M	0	00
Savannah Harbor O&M	2	10,500
Savannah Harbor Contributed	Fund 2	9,500
Hartwell O&M	2	4,000
R.B. Russell O&M	0	0
Thurmond O&M	1	1,200
		\$97,825



FY 04 Civil Works Construction Contracts

Project #	New Contract	s Est. Total (\$000)
Construction General		
Richard B. Russell	1	3,900
Operations & Maintenance		
AIWW O&M	0	\$ 0
Brunswick Harbor O&M	1	3,200
Savannah Harbor O&M	2	10,500
Savannah Harbor Contributed Fu	ınds 1	3,000
J. Strom Thurmond O&M	0	0
Richard B. Russell O&M	0	0
Hartwell O&M	2	1,100



FY03 Civil Works Construction Schedule

		PA	
Location	Description	\$(000)	Procurement
Russell Project	Supply static start for pumpback storage units	\$ 2,500	Sep 02
	O2 System site work	\$ 1,400	Dec 02
	Supply & install O2 system cryogenic equip.	\$ 850	Dec 02
Augusta, GA	Improve Channel, Oates Creek	\$ 2,400	Oct 02
Hartwell Project	Supply & Install Governors	\$ 2,200	Nov 02
Clemson, SC	Seismic Protection-Clemson	\$ 6,000	Oct 02

FY03 O&M Construction Schedule

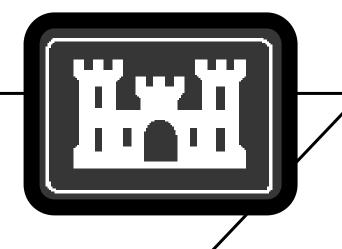
Location	Description	<i>PA</i> \$(000)	Procurement
Location		Ψίσσο	
Thurmond Project	Tainter Gate Seal Replacement	\$ 800	Jan 03
Hartwell Project	Supply/Install Exciters	\$1,500	Dec 02
	Install Unit 5 Circuit Breaker	\$ 725	Dec 02
	Install Switchyard Circuit Breakers	\$3,000	Nov 02

FY03 O&M Dredging Schedule

Location	Dredge	\$(000)	Procurement	
Savannah Entrance Channel	Hopper	\$2,000	Oct-Nov 2002	
Savannah Harbor Upper Harbor/ Sediment Basin	Pipeline	\$8,100	Jul-Aug 2003	
Brunswick Entrance Channel	Hopper	\$3,200	(Combined with Deepening)	

FY 03 Civil Works 8(a) Projects

Project		Est. \$(000)	Remarks	
Brunswick Harbor Deepening	Jekyll Island Mitigation	\$4,000	July 03	
Old Fort Jackson Erosion Control		\$2.500	Nov 02	

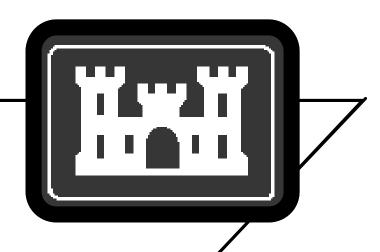


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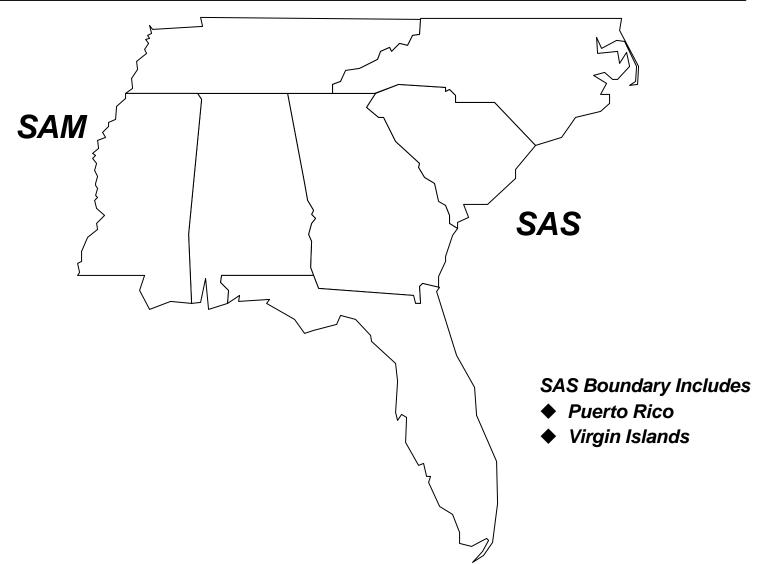
Interagency and International Services

Program

Presented by
Mike Sydow
Acting Chief, Environmental and IIS

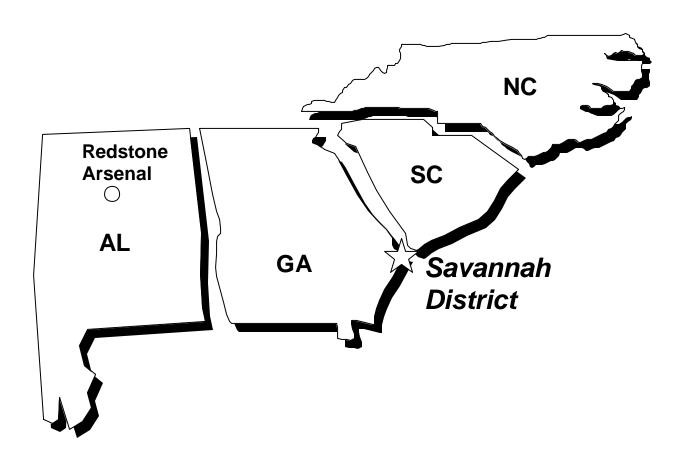


SAD FUDS Boundaries



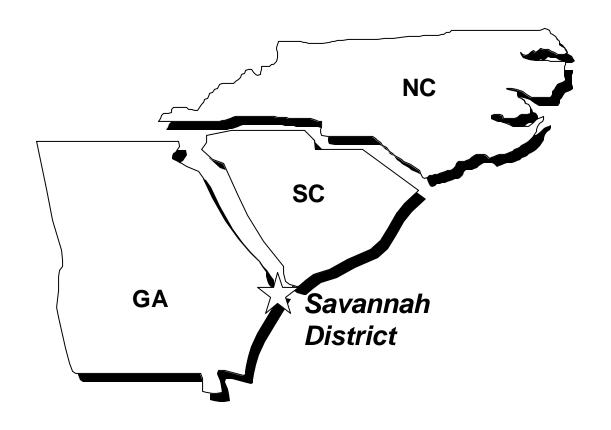


SAS Army Boundary



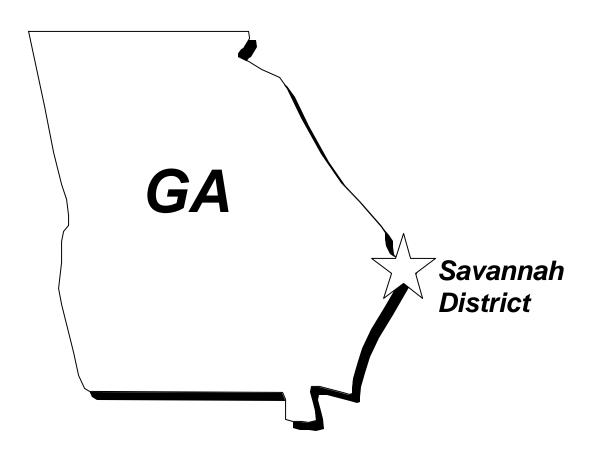


WFO Boundary



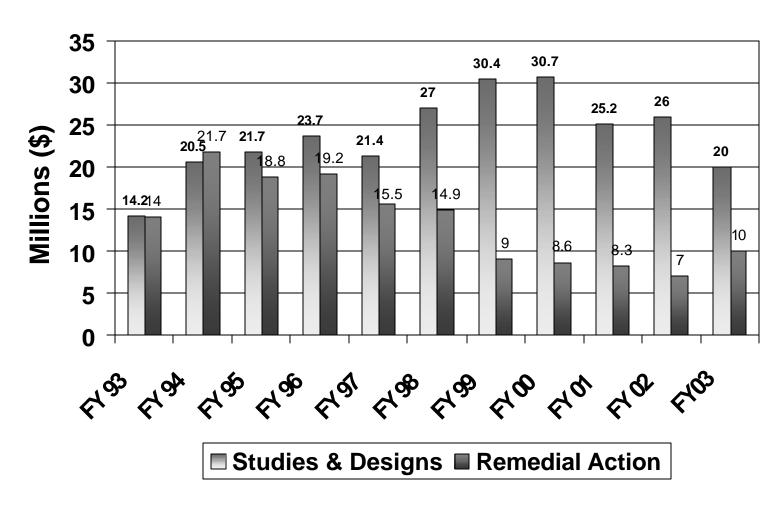


IIS Boundary





Environmental Workload





Environmental Workload

Contracting

- Service
 - Sampling, studies, laboratory analysis
 - Operations & Maintenance
 - Professional Services
 - Remediation, removal actions, demolition
 - Construction/Installation of facilities &/or equipment
- ◆ Architect-Engineer (A-E)
 - Investigations, studies
 - Designs, plans & specs



Future Environmental Contracts

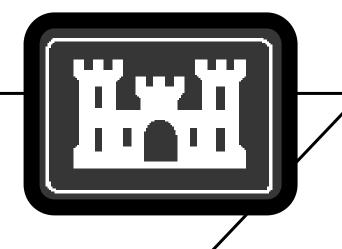
Pending / Future

Service	# Contracts	Туре	NAICS (SIC)	Annual Capacity	Contract Term	Remarks
8(a)	2	IDIQ-FFP	562910 (8744)	\$1M	1 basic + 2 option yrs	Direct Match - In Process
SBSA	2	IDIQ-FFP	541620 (8748)	\$2-3M	1 basic + 4 option yrs	Solicitation scheduled for 1st QTR FY03

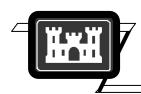


Trends

- Continued use of ID/IQ Contracts
- **♦** Continued use of Simplified Acquisitions
- Sharing of Contract Resources
 - Within South Atlantic Division
 - Between USACE Divisions
- Increased workload in Eco-Restoration
- Increased requirement for Water and Wastewater System Assessments & Upgrades
- EPA Brownfields Program gaining momentum nationally
- Increased interest in Insured Fixed Price Remediation Contracts

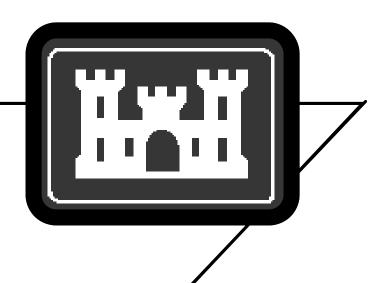


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Small & Disadvantaged / Business Program

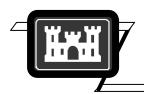
Presented by
Gwen Parker
Chief, Small and Disadvantaged Business Program



FY 03 Goals

Prime Contracts

◆ Small Business	41.9%
♦ HUBZone SB Set Aside	3.0%
◆ Small Disadvantaged Business	16.1%
♦ Women-Owned Small Business	5.4%
Service-Disabled Veteran-Owned Small Business	3.0%
 Historically Black Colleges & Universities, Minority Institutions 	13.2%



FY 03 Goals

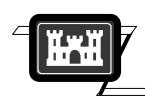
Subcontracting

♦ Small Business	71.1%
◆ Small Disadvantaged Business	10.2%
♦ HUBZone Small Business	3.0%
♦ Women-Owned Small Business	5.0%
♦ Service-Disabled Veteran-Owned	
Small Business	3.0%



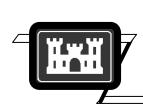
DoD Indian Incentive Program

- Provides for payment of 5% of amount subcontracted to large and small primes
- Subcontractor's status of Indian-owned economic enterprise
 - Certificate of tribal membership
 - Name of tribe
 - Must be federally recognized tribe
- www.acq.osd.mil/sadbu/programs



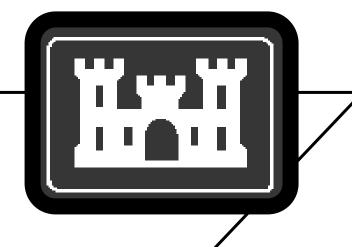
Annual USACE Small Business Conference

- ◆ 3-5 December 2002 Arlington, VA
- **♦** Primes can exhibit
- http://www.ncsievents.com/#



Georgia Women's Entrepreneurs Conference & Regional Small Business Procurement Fair

- ◆ 12-13 March 2003
- Riverfront MarriottSavannah, GA
- Primes can exhibit

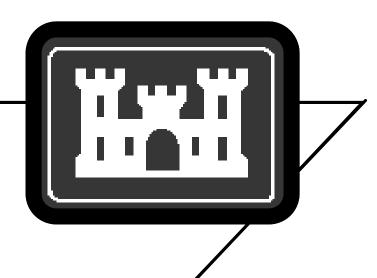


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Architect-Engineer Contracting Process

Presented by Ralph Barrett, P.E. Chief, Engineering Division



Architect-Engineer Contracts

- ◆ The FY-03 annual announcements for miscellaneous services using IDT contracts in support of the current MILCON and OMA programs will be issued shortly. These contracts will be for South Atlantic Division (SAD)-wide use.
 - ❖ Large projects (MILCON) 4 contracts anticipated
 - Small projects (OMA(F) / Reimbursable) 4 contracts anticipated (includes those selected for the installations)
- **♦** Announcements are not anticipated during FY-03 for:
 - Individual projects
 - ❖ Topographic/Hydrographic Surveying and Mapping

❖ HTRW



Architect-Engineer Contracts

- ◆ A-E firms must submit an SF 255 for each announcement to be considered. Each firm must have a current (within one year) SF 254 on file and may submit revisions to it throughout the year.
- Selections will be made based on a subjective evaluation of each firm's SF 255 against the criteria listed in the announcements.
- ◆ IDT contracts for miscellaneous services will be awarded for a base period and two option periods. Each period will be limited to a maximum of \$1 million.



- Use same project name as announcement. (Block 1)
- **♦** Show the performing office ACASS number. (Block 3b)
- Disregard the "to be utilized" statement. (Block 4)
- Subcontractor ownership should be noted for small, small disadvantaged, hub zone small, and women owned businesses. (Block 6)
- Description of subcontractor specialty should highlight specifics from the announcement. (Block 6)
- Questions regarding the completion of 254's and 255's should be addressed to the A-E Selection Coordinator: Ms. Lucie Hughes (912) 652-5645.



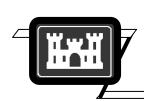
- ◆ Provide a resume for at least one registered professional in each discipline mentioned in the announcement. (Block 7)
- Provide multiple resumes for each discipline when applying for large projects IDT contracts. (Block 7)
- Resumes should address specific requirements stated in the announcement. (Block 7)
- ◆ Show 10 contracts/projects related to the type of services advertised. (Block 8)
- ◆ Highlight all award winning projects. (Block 8)



- ◆ Projects may be a mix of prime and subcontractors experience. Be sure to identify the lead firm. (Block 8)
- ◆ Bullets of technical descriptions are better than lengthy paragraphs. Be concise. (Block 8)
- Show all federal agency contracts held by your firm. (Block 9)
 - Firms with multiple offices should show contract distribution.
 - On IDT contracts show cumulative total fee or list each task order.
 - ❖ Note any contract actions that are on hold/deferred.



- Discuss your ability to satisfy each of the selection criteria in the announcement. (Block 10)
 - **❖** Bullets are better than lengthy paragraphs. Be concise.
- **◆** Discussion of past performance should include: (Block 10)
 - Professional society and design commendations
 - ❖ Performance awards.
 - Evidence of repeat work for past clients.
- ◆ Address all project requirements noted in the announcement. (Block 10)



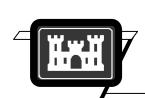
Architect-Engineer Contract Administration Support System (ACASS)

- ◆Performance evaluations will be prepared for all contracts for A-E services, including task orders, in excess of \$25,000.
- ◆ A-E firms will be provided copies of interim (after design) and final (after construction) performance evaluations for comments.



Electronic Drawing Requirements

- Savannah District is currently using MicroStation J and will be converting to Micro Station V8 in October. V8 uses AutoCadd files in their native format.
- ◆ All CADD drawings regardless of software platform must comply with the AEC standard published by the CADD/GIS Technology Center.
- ◆ CADD files delivered to Savannah District must be in MicroStation J or V8.



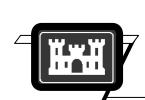
A-E Responsibility Management Program

- **♦** Detailed procedures in EP 715-1-7
- **◆** Active program for over 15 years
- **♦** Goals
 - Maintain and improve the quality of A-E services and products
 - Hold A-E firms responsible for their work
 - Recover damages to the Government resulting from negligence or breach of contract



Responsibility of the A-E (FAR Clause 52.236-23)

- A-E responsible for professional quality, technical accuracy and coordination of its products and services
- ◆ A-E responsible for correction or revision of any errors or deficiencies in its products and services, without additional compensation
- Review, approval, acceptance, or payment by the Government does not relieve the A-E of responsibility
- ◆ A-E liable to the Government for all damages caused by negligent performance



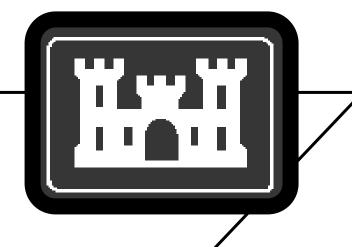
Liability for Government Cost (FAR 36.608)

- ◆ A-E firm responsible only for <u>additional</u> <u>cost</u> (damages) to the Government caused by error or omission
- ◆ Construction modifications due to design error or omission shall be reviewed to determine if A-E is liable
- ◆ The Contracting Officer shall pursue recovery of damages if:
 - Recoverable amount exceeds administrative cost, or
 - In best interest of the Government



New Things on the Horizon

- ◆ SF 330, Architect-Engineer Qualifications, to replace the SF 254/255
- Electronic Submission of Qualifications
- Web Page Chat Room Forum for Comments and Recommendations

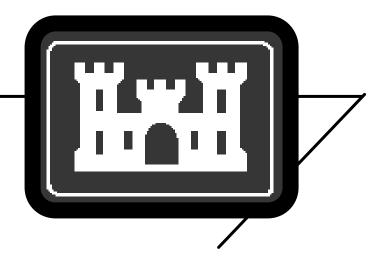


Questions?



Agenda

- Mission & Overview of Savannah District
- Military Program
- ☐ Civil Works Program
- □ Environmental & IIS Program
- □ Small & Disadvantaged Business Program
- □ Architect-Engineer Contracting Process
- □ Contracting Trends





Contracting Trends

Presented by
John Moore
Chief, Contracting Division



A-E Contracts

- ◆ A-E IDIQ Contracts will be the typical method of executing designs
- Project specific contracts will rarely be used
- Annual announcement will be the basis for selections
- **◆** Two main announcements:
 - ❖ Major new construction
 - Maintenance and repair
- Firms can be added to list and amend qualifications throughout the year



A-E Contracts

Current plans are to stagger selections throughout the year

◆ Typically we make 2 to 3 selections/ quarter

Contracts will typically consist of a base year and two one-year options, each with a maximum limit of \$1 Million



Military Program Trends

MILCON and Major Reimbursable Project Acquisition Type

	9	9		00		01		02	()3
IFB	13	65.0%	18	62.0%	11	39.0%	13	27.7%	1	4.2%
<u>RFP's</u> LPTA	1	5.0%	7	24.0%	6	22.0%	7	14.9%	4	16.7%
PPT	1	5.0%	0	0.0%	2	7.0%	5	10.6%	4	16.7%
D-B	1	5.0%	2	7.0%	5	18.0%	12	25.5%	5	20.8%
8(a)neg	4	20.0%	2*	7.0%	2*	7.0%	7*	14.9%	7*	29.2%
IDIQ	0	0.0%	0	0.0%	2	7.0%	3	6.4%	3	12.5%
Total	20		29		28		47		24	

*Includes one 8a D-B



Construction Contracting

- Construction IDIQ Contracts for smaller maintenance and repair projects
 - Trend is to Design-Build Capability
- Increased use of "Best Value" procurements focus is on satisfactory past performance
- ◆ Increased use of Design-Build projects for both Army and Air Force programs



Design-Build Contracting

Advantages

- Government benefits from economies of the Design-Build team
- **♦** Common in private sector
- Allows for reduction in design expenditures design costs shift to post-award
- Reduces time from project initiation to award
- Process is becoming more efficient from the Government's perspective



Design-Build Contracting

Concerns

Cost of competing for Design-Build projects

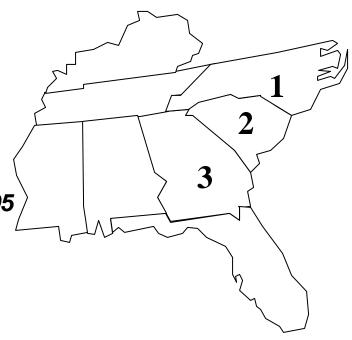
 Ensuring customer requirements are identified up front

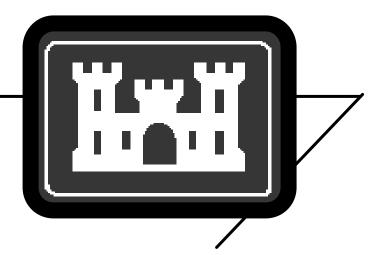
Streamlining the government's selection process



IDIQ Contracts for Construction

- ◆ Area 1: North Carolina DSN/BLD (SAD wide) *Awarded Sep 01, Expires Jan 03*
- ◆ Area 2: South Carolina (North Carolina and Georgia) *In Use, Expires Jan 03*
- ◆ Area 3: Georgia (North and South Carolina) Awarded August 02, Expires Aug 05
- **♦** Capacities: \$6 to \$14 million, Duration: Base + 2 option periods
- ◆ Procurement Method: RFP-Unrestricted (NC&GA) and 8(a) Competitive (SC)
- ♦ NC&GA contracts have Design/Build capability. SC replacement in Jan 03 will have Design/Build capability
- ♦ All IDIQ contracts for construction can be used anywhere in SAD







Questions?

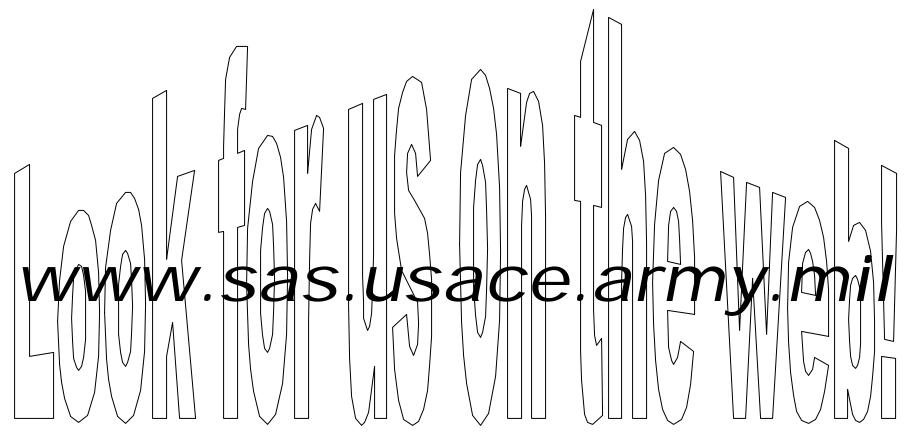


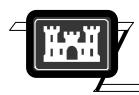
Contact Offices

Office	Phone #	FAX#			
Architect-Engineer	(912) 652-5465	(912) 652-5074			
Civil Works Projects	(912) 652-5214	(912) 652-5819			
Military Projects	(912) 652-5384	(912) 652-6006			
Environmental	(912) 652-5625	(912) 652-6012			
Operations & Maint.					
Construction	(912) 652-5343	(912) 652-5065			
Dredging	(912) 652-5058	(912) 652-5065			
Small Business Office	(912) 652-5340	(912) 652-5828			



District Web Site





Other Websites

- Army Transformation/TIM http://www.hqda.army.mil/acsimweb/CIMhomepage.shtml
- Design Review & Checking System (DR Checks) http://www.cecer.army.mil/td/tips/product/details.cfm?ID=462
- Army Transformation/Ft Future http://www.usace.army.mil/military.html#Installation
- ◆ Army Transformation Experimentation http://tradoc.monroe.army.mil/pao/mc02/mc02index.html